

**GOLDSMITHS
University of London**

COUNCIL

**ACADEMIC BOARD
Minutes of the meeting held on 10 March 2010**

- Present: Professor Geoffrey Crossick (Chair), Dr Toby Abse, Dr Jorella Andrews, Professor Chetan Bhatt, Professor Frank Bond, Dr Philip Broadhead, Dr Stephen Cottrell, Dr Debbie Custance, Professor Sophie Day, Professor Mark d'Inverno, Professor Alan Downie, Dr Basem El-Haddadeh, Mr Jesse Fajemisin, Mr Ian Gardiner, Professor Rosalyn George, Dr Andrea Gilroy, Mr John Ginman, Dr Stella Harvey, Professor John Hutnyk, Dr Helen Jones, Professor Ken Jones, Dr Jean Paul Martinon, Professor Simon McVeigh, Ms Mary Nixon, Dr Richard Noble, Dr David Oswell, Professor Carrie Paechter, Mr Jeremy Peyton-Jones, Professor Jane Powell, Mr Robert Smith, Professor Kay Stables, Dr Gareth Stanton, Dr Derval Tubridy, Ms Joan Turner.
- Apologies: Dr Catherine Alexander, Dr Richard Grayson, Dr Frances Pine, Ms Sian Prime, Professor Maria Shevtsova, Dr Marian Ursu, Ms Roxy Walsh, Mr Matt Ward.
- In attendance: Head of Corporate Governance and Information Management, Registrar and Secretary, Head of Quality and Standards (Secretary).

OPEN BUSINESS

41 MINUTES

Resolved:

that the Minutes of the meeting held on 9 December 2009 be approved subject to the following correction:

Minute 15 Portfolio Review – Final Report.

- (i) New bullet point (iv) that the MRes was, however, still of value for some departments and that discussions were therefore keeping open the option of retaining this.
- (ii) Approval of proposal 6 '*Social science departments should seriously consider withdrawing MRes programmes where appropriate as part of the DTC application process (instead providing research training as part of a unified PhD programme), and the College should withdraw from MRes provision in other areas*' was therefore subject to recognition and consideration of new bullet point (iv) above.

42 MATTERS ARISING FROM THE MINUTES

Received:

a report from the Head of Quality and Standards on matters arising from the Minutes of the meeting held on 3 June 2009 (10-98).

43 WARDEN'S REPORT

The Warden gave an oral report, including the following matters:

(i) The Changing Funding Environment

The public funding environment was preoccupying the HE sector more than the impending general election. Labour and the Conservatives had similar priorities in terms of HE policy.

The HEFCE (Higher Education Funding Council for England) Funding Letter of 1 February 2010 had announced a £449m cut for 2010-11 compared with the 2008 Comprehensive Spending Review allocation. Of that, £315m was recurrent funding. Most of this was from the teaching grant (4.6% cut in the unit of funding) and the other £135m was capital. Goldsmiths would suffer disproportionately from all of these cuts. The College only had one STEM (Science, Technology, Engineering and Mathematics) department, had had funding removed from long MAs and historic buildings and, two years earlier, had done very badly out of the ELQ (Equivalent or Lower Qualification) decision.

Historically, the College had been unusually reliant on public funding for capital expenditure compared to other universities. This was going to have to change, hence the importance of sustainable 4%-5% surpluses.

One piece of good news, which would benefit Goldsmiths, was the increase in research concentration. HEFCE had changed its research funding allocation for RAE grades 2, 3 and 4 respectively from 1-3-7 to 1-3-9.

The position for 2010-11 would probably get worse even if there were no further cuts to HE in the March 2010 budget. The sector was heading for a decade of much lower funding and adjustments would need to be made.

Goldsmiths' Senior Management Team had decided that it was in a position to take a measured response to the financial situation rather than the draconian cuts announced by some universities. The approach had been broadly endorsed by Finance and Resources Committee.

The College's market was growing and its subject areas and focus were becoming important in other parts of the world. New partnerships and programmes were therefore needed to attract significant numbers of overseas students.

In 2010-11 it would be important to turn a projected £1m deficit into a £1m surplus as a modest first step towards sustainable surpluses in the new funding environment. There would therefore be a 2.5% reduction in expenditure across all departments and a major effort on income growth, above all through a significant

increase in the recruitment of overseas students. This approach would enable the College to become more efficient and to invest in growth where necessary.

There were promising signs. Undergraduate overseas applications were up 51% compared to last year and postgraduate were up 48%. Home/EU postgraduate applications were also up by 59%.

The Warden observed that this approach depended on there not being further reductions in government funding for 2010-11 other than those announced, and the achievement of both the budget reductions and income targets.

(ii) The Future of the Sector

A radical upheaval of the sector could be expected in future years. There would be increasing diversification, with comprehensive research universities (Goldsmiths must be one of these), teaching focussed universities (most of the sector) and increasing competition from the expansion of HE in further education colleges.

There would be little expansion in full-time students. New numbers would primarily be for flexible and work-based provision.

HEFCE would look far more closely at university performance in future to identify risk at a much earlier stage and to manage the consequences. This had already begun with the consultation about proposed changes to the Financial Memorandum which defines the relationship between HEFCE and institutions.

(iii) Good News

The joint bid with Queen Mary for the ESRC (Economic and Social Research Council) Doctoral Training Centre had been submitted. Professor Carrie Paechter was congratulated for her work on this and also for her work as Dean of the Graduate School.

Professor Les Back had been appointed Dean of the Graduate School from September 2010.

Goldsmiths was a key player in the Media City development on Salford Quays. This would be the major new media development in the UK and had recently been awarded £2.7m in research funding from EPSRC (Engineering and Physical Sciences Research Council) and AHRC (Arts and Humanities Research Council) of which a significant proportion would come to Goldsmiths. Nick Couldry, Janet Harbord and Gareth Stanton had been leading on this for Goldsmiths and were to be congratulated on their work.

The Institute for Creative and Cultural Entrepreneurship had enjoyed a very successful and high profile launch.

44 DEGREE AWARDING POWERS

Received:

a report on the future use of Degree Awarding Powers from the Registrar & Secretary (10-99).

Noted:

- (i) that it was proposed initially to use Degree Awarding Powers for collaborative provision only;
- (ii) that this position would be reviewed from time to time in line with student views and the broader position within the University of London;
- (iii) that the Deputy Warden was leading on an internationalisation strategy for the College which would consider different types of partnerships.

Recommended:

that the proposal concerning the future use of Degree Awarding Powers be approved.

45 RESEARCH AND ENTERPRISE STRATEGY

Received:

the Research and Enterprise Strategy for the years 2010 to 2014 (10-56R).

Noted:

- (i) that whereas the last strategy had been a research strategy, the new strategy integrated research and enterprise and engaged with partners beyond the academy;
- (ii) that the new strategy took into account developments in the REF;
- (iii) that it was important not to view different strategies in isolation and that the Research and Enterprise strategy should also be considered when the College revised its Learning, Teaching and Assessment strategy;

Recommended:

that the Research and Enterprise Strategy for the years 2010 to 2014 be approved, subject to the minor amendment of including reference to the Research Office in Table B (Point 14, 'Responsibility' column).

46 RECORDS MANAGEMENT STRATEGY

Recommended:

that the aims of the Records Management Strategy be approved (10-100).

47 COLLEGE CODE ON EQUALITY AND DIVERSITY

Recommended:

that the revised Code of Practice relating to Equality and Diversity be approved (10-37R).

48 REVISED DISABILITY EQUALITY SCHEME

Recommended:

that the revised Disability Equality Scheme be approved (10-38R).

49 TERMS OF REFERENCE AND COMPOSITION OF COMMITTEES

Received:

amendments to the terms of reference and composition of Academic Board-side committees and sub-committees, with effect from 1 September 2010 (10-102).

Recommended:

that the amendments in respect of Joint Committees be approved.

Resolved:

that the amendments in respect of other Academic Board side and sub-committees be approved.

50 AMENDMENTS TO GENERAL REGULATIONS

Recommended:

that the amendments to the General Regulations with effect from 1 September 2010 be approved (09-102).

51 INSTITUTIONAL AUDIT 2009

Received:

a paper detailing a proposed follow up action arising from the 2009 institutional audit report (10-22R).

Noted:

- (i) that the QAA audit panel had noted inconsistencies in the way that the College made external examiner reports available to students.

- (ii) that the proposal to make external examiners reports available on the VLE raised issues of anonymity, might result in less detailed and useful reports and might not find favour with external examiners.

Resolved:

- (i) that the proposal be approved in principle subject to consideration and resolution of the issues raised;
- (ii) that Heads of Department be consulted about the revised proposal and that the Pro-Warden (Students and Learning Development) should bring a revised proposal back to the next meeting of Academic Board.

52 UNDERGRADUATE CREDIT FRAMEWORK

Resolved:

to approve the proposed arrangements to implement an Undergraduate Credit Framework (10-43R).

53 VARIATIONS TO STANDARD TERM DATES 2010-11

Resolved:

to approve variations to the standard term dates for 2010-11 (10-101).

54 UPDATE ON STUDENT NUMBERS AND STUDENT NUMBER PLANNING

Received:

an update on student numbers for 2009-10 entry from Academic Development Committee (10-13R).

55 INTERNATIONAL RECRUITMENT STRATEGY

Received:

a paper on international recruitment from the Deputy Warden (10-103).

56 PERIODIC REVIEW OF THE BA IN DESIGN EDUCATION & TECHNOLOGY

Received:

the Periodic Review of the BA in Education Design and Technology and the departmental response (10-21R).

57 THE EXTERNAL SYSTEM

Noted:

the principles agreed by Senior Management Team at its meeting of 9 November 2009 concerning the College's relationship with the External System (10-104).

58 REDEVELOPMENT OF THE UNIVERSITY OF LONDON EXTERNAL SYSTEM BA/DIPLOMA IN ENGLISH

Noted:

the bid from External System Sub-Committee for funding to enhance the External BA/Diploma in English (09-506R).

59 ESTABLISHMENT OF PROSPECT AND INNOVATION UNIT

Noted:

that Research and Knowledge Transfer Committee had approved a proposal submitted by the Department of Design to establish the Prospect and Innovation Unit (09-403R).

60 ELECTION OF A MEMBER OF ACADEMIC BOARD ON COUNCIL

Noted:

the election by Academic Board of Dr Stephen Cottrell to serve as a member of Council for three years from 1 September 2010.

61 OTHER MATTERS TO REPORT

Noted:

- (i) other matters for report, including the minutes of the following Committees of Academic Board (10-105);

Academic Development Committee, 10 Nov 2009 and 2 February 2010 (10-109)
Equality and Diversity Committee, 14 May 2009 and 10 February 2010 (10-110)
Learning and Teaching Quality Committee, 18 November 2009 (10-111)
Research and Knowledge Transfer Committee, 22 October 2009 (10-112)
Student Committee, 3 November 2009 and 26 January 2010 (10-113)
Information Management & Systems Committee, 25 February 2010 (10-114).

- (ii) that the Pro-Warden (Students and Learning Development) had approved the appointment of the following External Examiners.

MSc Cognitive and Clinical Neuroscience

Professor Philip Corr
Head of Psychology
University of East Anglia

For a period of 2 years
from 1 November 2009 to
30 September 2011

**Diploma/International Foundation Certificate in
the Humanities and Social Sciences**

Ms Magdalen Ward-Goodbody
Acting Director: English Language Centre
University of Bath

For a period of 3 years
from 1 November 2009 to
30 September 2012

Diploma/BA English External Programme

Professor Robert Luckhurst
Professor of Modern & Contemporary Literature
Birkbeck College

For a period of 3 years
from 1 November 2009 to
30 September 2012

MA Design & Environment

Dr Doina Petrescu
Reader, School of Architecture
University of Sheffield

For a period of 3 years
from 1 November 2009 to
30 September 2012

BA Sociology/Joint Programmes

Dr Miri Song
Reader in Sociology
University of Kent

For a period of 3 years
from 1 November 2009 to
30 September 2012

BA Sociology/Joint Programmes

Dr Lee Marshall
Senior Lecturer
University of Bristol

For a period of 3 years
from 1 November 2009 to
30 September 2012

BA Sociology/Joint Programmes

Dr Leslie Henderson
Senior Lecturer
Brunel University

For a period of 3 years
from 1 November 2009 to
30 September 2012

BA Sociology/Joint Programmes

Dr Anne Cronin
Senior Lecturer
Lancaster University

For a period of 3 years
from 1 November 2009 to
30 September 2012

MA Education: Culture, Language & Identity

Dr Janet Maybin
Senior Lecturer
The Open University

For a period of 1 year from
1 November 2009 to 30
September 2010

MA Social Work

Professor Gill Hague
Professor of Violence Against Women Studies
University of Bristol

For a period of 2 years
from 1 November 2009 to
30 September 2011

MA Visual Anthropology/Mres Anthropology

Dr Felicia Hughes-Freedland
Senior Lecturer
University of Wales, Swansea

For a period of 3 years
from 1 November 2009 to
30 September 2012

**MA Contemporary Art Theory/MA Aural Visual
Cultures/MA Research Architecture**

Dr Robert Stone
Reader
Middlesex University

For a period of 3 years
from 1 November 2009 to
30 September 2012

BA Drama & Theatre Arts

Mr Terry Enright
Plymouth University
Retired

For a period of one year
from 1 November 2009
until 30 September 2010

MA Cultural Studies

Dr Nick Thoburn
Lecturer
University of Manchester

For a period of 3 years
from 1 November 2009
until 30 September 2012

**MA Applied Anthropology & Community &
Youth Work**

Ms Janet Batsleer
Principal Lecturer
Manchester Metropolitan University

For a period of 3 years
from 1 November 2009
until 30 September 2012

**BA Media & Communications/
joint programmes**

Professor Karen Ross
Senior Lecturer
Middlesex University

For a period of 3 years
from 1 November 2010
until 30 September 2013

**BA Media & Communications/
joint programmes**

Dr Jo Littler
Professor of Media & Public Communication
Liverpool University

For a period of 3 years
from 1 November 2010
until 30 September 2013

62 OTHER BUSINESS

- (i) The Warden thanked Professor Bhatt, Head of the Department of Sociology, who would shortly be leaving Goldsmiths, for his contribution to the work of the College.
- (ii) The Deputy Warden thanked the Warden, who would shortly be leaving Goldsmiths, for his leadership of Academic Board and for his contribution to the work of the College over the last five years.

63 NEXT MEETING

Noted:

that the next meeting would be held on 16 June 2010 at 2 p.m.

RESERVED BUSINESS

64 APPOINTMENTS TO MEMBERSHIP OF COMMITTEES

Resolved:

to approve appointments to membership of committees (10-106).

65 STUDENT AWARDS AND SCHOLARSHIPS

Received:

details of awards, prizes and scholarships awarded for 2010 (10-107).

66 APPOINTMENT OF EMERITUS PROFESSORS

Resolved:

to confer the title of Emeritus Professor on certain individuals, in accordance with the provisions of Ordinance 19 (10-108).

VK
March/10