

GOLDSMITHS
University of London

COUNCIL
Minutes of the meeting held on 26 October 2009

OPEN BUSINESS

- Present:** Mr Christopher Jonas (in the Chair), Mr Mark Baillache, Mr Jack Barnes, Mr Richard Bolley, Dr Virginia Brooke, Dr Philip Broadhead, Professor Geoffrey Crossick, Professor Alan Downie, Mr Rupert Evenett, Professor Mark d'Inverno, Mr Brian Lymbery, Mr Kenneth May, Professor Simon McVeigh, Mr Dick Melly, Baroness Morris, Professor Jane Powell, Ms Mary Stacey, Dr Gareth Stanton.
- Apologies:** Ms Althea Efunshile, Mrs Alyson McGarrigle, Ms Colleen Toomey.
- In attendance:** Registrar and Secretary (Secretary), Director of Finance, Head of Corporate Governance and Information Management.
- By invitation:** Ms Berenice Felsenburg (McAslan & Partners) and the Director of Estates and Facilities, for the business recorded at Minute 7 below.
- Observers:** Trades Union representatives.

Professor Crossick was absent for the item to which Item 10 refers; Dr Stanton was present only for the initial part of the discussion under this item.

1 MEMBERSHIP OF COUNCIL

The Chair welcomed Mr Richard Bolley, Mr Rupert Evenett, Professor Mark d'Inverno and Mr Brian Lymbery to their first meeting of Council. Council noted that the new student members, Mr Jesse Fajemisin and Ms Jenni Clutten, were not present.

Council noted with regret the resignation of Dr David Barrett from Council and expressed their gratitude to him for his excellent contribution as a member of Council and of various committees.

2 MINUTES

Resolved:

- (i) that the Minutes of the meeting held on 25 June 2009 be approved;**
- (ii) that the Minutes be for consideration again at the next meeting of Council, to allow any Matters Arising to be considered in the context of normal business.**

3 CONFLICT OF INTERESTS POLICY

Noted:

the College's Conflict of Interests Policy, and its potential implications for the obligations of members of the Committee (09-319).

4 STANDING ORDERS

Noted:

the revised Standing Orders in force for all Goldsmiths Committees from 1 September 2009 (09-320).

5 MEMBERSHIP, COMPOSITION AND STATEMENT OF POWERS OF COUNCIL

Noted:

the membership, composition and statement of powers of Council for the academic year 2009-10 (09-377).

6 REPORT ON ACTION TAKEN BY THE CHAIR

Noted:

the action taken by the Chair since the last meeting (09-378), in resolving:

- (i) that, with effect from 1 September 2009, amendments be made to the *ex officio* memberships of committees, as set out below, consequential upon the abolition of the office of Academic Registrar:

External Relations & Development Committee Head of Communications & Publicity Head of Student Recruitment & Admissions	Director of Marketing, Recruitment and Communications
Honorary Degrees & Fellowships Committee Head of Communications and Publicity	Director of Marketing, Recruitment and Communications
Space Allocation Sub-Committee Head of Planning	<i>[Ex officio place to be created for new title of Deputy Director of Planning]</i>

- (ii) that, with effect from 1 September 2009, a new place be established on External Relations and Development Committee, designated for a Pro-Warden appointed by the Warden.
- (iii) that, with effect from 1 September 2009, the place for an independent member of Equality and Diversity Committee on the Appointment Panel for Pro-Wardens, be the Chair of Equality and Diversity Committee *ex officio*.
- (iv) that, with effect from 1 September 2009, the list of persons officially designated as in attendance at Health and Safety Committee be augmented by the following:

Fire Safety Adviser
Occupational Health Nurse Adviser

- (v) that, with effect from 1 September 2009, the terms of reference and composition of new sub-committees of Human Resources Committee, be approved as set out in Appendices A and B to paper 09-378.
- (vi) that, for the purpose of completing outstanding business from the 2008-09 cycle, Promotions Panels A and D should have their decision-making powers extended until 31 October 2009.
- (vii) that, with effect from 1 September 2009, amendments to Ordinances 8 and 10, consequential upon the abolition of the post of Academic Registrar, be approved as set out in Appendix C to paper 09-378.
- (viii) that, with effect from 1 July 2009, amendments to the Management Framework for Compliance with Information Law, consequential upon the abolition of the post of Academic Registrar, be approved as set out in Appendix D to paper 09-378.

7 ESTATES MASTER PLANNING EXERCISE

Received:

a draft Master Plan for the Estate, presented by Berenice Felsenburg of John McAslan and partners (09-387).

Council noted the following potential priority areas of the Estate for development:

- (i) Laurie Grove/Dixon Road: pedestrianisation, and possible modification of the backs of the houses to enable better use of space;
- (ii) Richard Hoggart building: pedestrianisation and landscaping of forecourt;
- (iii) St James area improvements: church acquisition and refurbishment, and use of the substantial space stretching back from the corner of New Cross Road and St James for a major future development (it being noted that discussions with the LDA for the purchase of the church were taking place);
- (iv) development of the College's student accommodation;
- (v) improvement of signage and planning of open space throughout the College, giving a greater feeling of unity (it being noted that improvements to signage had already started);
- (vi) connecting up of internal service roads.

The following were noted as key issues in carrying out the development:

- (i) development of the Estate to create value in terms of the potential to generate income (for example by selling off leases to developers (eg in the case of 1 St James) or disposing of less useful peripheral properties;

- (ii) consideration of ways in which the productive use of space could be maximised throughout the year - including for example more extensive vacation use of accommodation for summer school and conference facilities;
- (iii) the need to consider the masterplan alongside the clearing of the existing maintenance backlog for those buildings which were to be retained;
- (iv) the need to recognise that the activities of the College generated requirements for both permeability and privacy, and the importance of investigating thoroughly the perceptions of those working in the College concerning their need for different types of space (in particular office space), before any significant change of approach was agreed;
- (v) publication of a statement of principles guiding Goldsmiths' approach to the development of its Estate, covering for example environmental sustainability considerations and commitment to an appropriate level of consultation with local residents;
- (vi) effective partnership with Lewisham Borough Council;
- (vii) use of the creative talents of members of the College to enhance new elements of the Estate.

Particular problems likely to arise were noted as follows:

- (i) the difficulty of ensuring that long-term building works were not significantly detrimental to the student experience;
- (ii) tension between the wish both to be an institution open to legitimate public access and to protect against threats to property and personal security;
- (iii) the possibility that the significant reduction envisaged in car parking might displace cars into the surrounding area.

Resolved:

to ask the Director of Estates and Facilities to report to the next meeting on proposed next steps in the planning of the Estate.

8 STUDENTS' UNION

Noted:

that as a result of serious problems in the operation of the new governance arrangements of the Students' Union since their introduction on 1 July 2008, the Registrar and Secretary and the Pro-Warden (Students and Learning Development) had commissioned an external review of the affairs of the Union, and that this would be presented to the next meeting of Council.

9 FORTHCOMING MEETINGS

Noted:

that the following dates for meetings of Council (4.00 pm in each case) had already been agreed:

1 December 2009
25 March 2010
29 June 2010

Resolved:

that the following date be approved for the Autumn term meeting in 2010:

30 November 2010

RESERVED BUSINESS

10 APPOINTMENT OF THE WARDEN

Received:

a report from the Search Committee for the appointment of the twelfth Warden, to succeed Professor Geoffrey Crossick (09-419).

Resolved:

- (i) by a unanimous vote of those present, that Mr Pat Loughrey be appointed Warden for a renewable five year term;**
- (ii) that the Registrar and Secretary be given delegated authority to agree the date of commencement of the five-year appointment with the Warden-designate;**
- (iii) that the thanks of Council be expressed to the Search Committee for their work in bringing the appointment process to a successful conclusion.**

RMH
October 2009