

**GOLDSMITHS
University of London**

ACADEMIC BOARD

RESEARCH AND ENTERPRISE COMMITTEE

Minutes of the meetings held on 26 October 2011 and 10 November 2011

Present: Professor Jane Powell (in the Chair), Dr Dejan Djokic, Dr Andrea Phillips, Professor Len Platt, Ms Julie Taylor, Ms Lynda Agili (Secretary)

Apologies: Professor Les Back, Professor Nick Couldry, Professor Rosalyn George, Dr Elisabeth Hill

OPEN BUSINESS

1 ANNOUNCEMENTS

Noted:

(i) Research Grant updates

- (a) Dr Atau Tanaka (Computing Department) has been awarded an European Research Council starting grant of 1.69 million euro for his project "Meta-Gesture Music: Social, Interactive, Musical Instruments"
- (b) Professor Mark Bishop (Computing Department) has been awarded a grant from the John Templeton Foundation of £120k for his research into "Cognition as Communication and Interaction"
- (c) Dr Sari Wastell (Anthropology Department) has been awarded an European Research Council 'proof of concept' award of 109k euro connected to her grant "Bosnian Bones and Spanish Ghosts"
- (d) Dr Mira Mohsini, (Anthropology Department) has been awarded an ESRC early career fellowship award of £79k for her project "India's Forgotten Citizens: Marginalisation, Aspirations and Agency among Urban Muslim Artisans"
- (e) Dr Charlotte Scott (English and Comparative Literature) has been awarded an AHRC Fellowship award of £58k for her research study "Shakespeare's Nature and the Cultivation of Culture"
- (f) Dr Noortje Marres (Sociology) has been awarded an ESRC Digital Social Research Demonstrator award of £46k for her project "Demonstrating the Relevance for Participatory Social Research"
- (g) Professor Joan Anim-Ado (English and Comparative Literature) has been awarded an AHRC Research Networking grant of £36k to develop her research "Behind the looking-glass: 'Other'-cultures-within' translating cultures"

2 STANDING ORDERS AND CONFLICT OF INTERESTS POLICY

Received and noted:

the College Standing Orders (A; 11-307) and the College Policy on Conflicts of Interest (11-308)

3 TERMS OF REFERENCE, COMPOSITION AND MEMBERSHIP

Received and noted:

the Terms of Reference, Composition and Membership of the Research and Enterprise Committee (11-381)

4 MINUTES

Resolved:

to approve the Minutes of the Research and Enterprise Committee held on 19 May and 14 June 2011

5 MATTERS ARISING FROM THE MINUTES

Noted:

(i) Research Office staffing

SMT has resourced an additional post in the Research Office (RO), with effect from early 2012, to enable implementation of the European Research Strategy and a more proactive approach to generating successful grant applications.

(ii) AHRC Knowledge Exchange Hub

The bid led by Queen Mary University of London in which Goldsmiths is a partner has been awarded and will enhance our strategic and collaborative links.

(iii) Support for REF outputs

Two departments have nominated staff for this scheme, which resources teaching buy-out to enable production of high quality outputs in time for the REF.

(iv) Concordat Implementation Group

There was a healthy response rate to both the Careers in Research Online Survey (CROS) and the Principal Investigators and Research Leaders Survey (PIRLS), allowing Goldsmiths to benchmark its support to research staff against other 1994 group institutions. The findings (a) indicate that our support is mid-range and (b) have identified areas for development.

(v) Centres and Units Reports

The triennial review from the Centre for Contemporary Music Cultures has still not been submitted. It must be received by the Spring Term REC if it is to continue. The Chair has provided feedback to all of the other Centres and Units which were reviewed, in some cases requesting additional information or adjustments which will be considered at one of the Summer Term meetings.

6 REVIEW OF RESEARCH AND ENTERPRISE STRATEGY

Received:

the Research and Enterprise Strategy together with an update on progress with respect to the actions listed in Table B, and the proposed activities for 2011-12 (11-382)

Noted:

- (i) RO intends to develop revised institutional policies and procedures relating to intellectual property, co-authorship, and open access publication; and to present these for discussion at a Departmental Research Committee [DRC] Network meeting in Spring /Summer 2012.
- (ii) There is a plan to review and update College policy and procedures for risk assessments which apply to research activities/projects. It was noted that the existing policy is broad in scope, and that amendments which relate specifically to research issues will require liaison with other departments including the Health and Safety Office.
- (iii) The guidelines for Centres and Units should specify the processes and mechanisms for the disestablishment of research centres and units that have ceased to function effectively or to serve a strategic purpose.

Resolved:

To update the Research and Enterprise Strategy as discussed

7 RESEARCH EXCELLENCE FRAMEWORK (REF) OVERALL STRATEGY AND DRY RUN PREPARATIONS

Received:

Documents outlining: (a) the College REF strategy and supporting systems / structures; (b) details of dry run preparations; and (c) issues arising from the draft panel criteria and working methods (11-383)

Noted:

- (i) REC met last term to evaluate applications for Impact Case Study (ICS) Enhancement Funding. Several requests were supported, and the effectiveness of the proposed activities will be monitored. In several other cases funding was provisionally agreed contingent on receipt of additional information and discussion with the RO.
- (ii) HEFCE published the REF Assessment Framework for Guidance on Submissions in July; electronic and hard copies will be distributed to each department.
- (iii) The draft Panel Criteria and Working Methods document is available on the REF website, with a consultation period which ran until 5 October 2011. Goldsmiths submitted a response incorporating points raised by several departments.
- (iv) There are significant differences between the guidelines specific to the four Main Panels. For example, whilst all panels will consider double-weighting some outputs, only Panel D proposes to accept reserves to be used in the event that it deems the

output to merit only single-weighting. Our consultation response expressed our view that it would be desirable for other Main Panels to adopt this approach.

- (v) In response to the consultation, HEFCE has already altered the adjustment made for maternity leave, so that now for each discrete period of maternity leave one fewer output will be required. Further details of these arrangements, including arrangements for paternity and adoption leave, will be published as part of the final REF Panel Criteria and Working Methods, in January 2012.
- (vi) The timeline for institutions to apply to make a multiple submission to a UoA has also been brought forward so that applications can be lodged from February 2012. This will facilitate institutional planning.
- (vii) With future funding restricted to 3 and 4* research, departments and the college as a whole plans to base selection strategies on a department-specific evaluations of the reputational and financial consequences of different selection criteria. This approach has been endorsed by WAG, SMT and REF Advisory Panel.
- (viii) One of the attached documents (diagram entitled “Groups and systems supporting development of research strategies and REF submissions”) summarises the plan for co-ordinating submissions and providing support to Departmental Research Committees as they develop their impact case studies, departmental impact narratives, and environment narratives. Attention was drawn to the following:
 - (a) **The Impact Case Studies (ICS) Working Group** will advise on and monitor the development of ICSs. All departments have identified a shortlist of candidate ICSs, and RO is in the process of recruiting journalism interns to work with academic staff to develop them further. The journalism interns will be supported by a professional journalist, Martin Ince, who has an extensive experience in the academic sector. The Communications team will be part of this process and will work with the interns and academic staff to disseminate the case studies through various media.
 - (b) **The Impact Strategy Sub Group**, comprising several members of REC, will define and advise departments on a range of activities and mechanisms they could incorporate into their impact strategies and into their REF narratives.
 - (c) **The Public Engagement Group (PEG)** will consider how to implement the principles of the Concordat for Public Engagement with Research. Invited membership will comprise a number of senior academic staff from across the institution who already undertake public engagement activities. It is envisaged that the recommendations of this group will also feed into and inform the Impact Strategy subgroup and departmental impact narratives.
 - (d) **The Researcher Development Group (RDG)** will collate information about, and advise departments on, strategies and mechanisms relating to career development of staff at all levels, including particular reference to the requirements of the Concordat to support Researcher Careers and implementation of best practices for PGR training. These issues will be of direct relevance to the Environment section of REF submissions. The RDG will be chaired by Professor Les Back, and will additionally involve membership from the RO, the BDO, and the Staff Development Unit.

- (e) **The REF Advisory Panel (RAP)**, established earlier this year, comprises senior academic staff who will take an overview of REF submissions for each UoA to which Goldsmiths plans to submit. There is at least one RAP member from the disciplines under each Main Panel. It will participate in dry run meetings, and will make recommendations on selection for entry to REC.
- (ix) Outputs data will be logged on Goldsmiths Research Online (GRO) which is already being used to support the REF dry run process. Data in GRO can be used to automatically populate departmental webpages describing staff research activity, thereby disseminating information effectively with minimal duplication of effort.
- (x) HESA data relating to PGR students and research income will be used to populate the Environment sections of REF submissions.
- (xi) A Code of Practice for REF selection will be developed by the end of the Spring term with support from Human Resources. It will specify the process by which staff can confidentially disclose special circumstances which may reduce the number of outputs they are required to submit.

8 BUSINESS DEVELOPMENT OFFICE – HEIF 5

Received:

the Goldsmiths HEIF 2011-2015 institutional strategy and an oral update from the Head of Business Development on recent developments in BDO (11-384)

Noted:

- (i) The HEIF 2011-2015 document sets out the planned strategy for the four years covered by the HEIF 5 cycle; it may be modified as circumstances evolve. Goldsmiths' allocation has reduced by about 10% relative to HEIF 4 funding, a relatively good outcome by comparison with the much more severe cuts experienced by some other institutions whose disciplines are predominantly arts and humanities. The allocation will be invested primarily in BDO staffing, which will total 4.5 fte when a new appointment is made in early 2012.
- (ii) Priorities for the BDO will, consistent with the College's Research & Enterprise strategy and the HEIF plan, be to stimulate and facilitate strategic partnerships with non-academic organisations, consultancy, collaborative research, and continuing professional development. There will be close co-ordination with the Research Office team in relation to embedding knowledge exchange appropriately within academic research projects.
- (iii) HEFCE will be monitoring the effectiveness with which we implement the HEIF 5 plan through annual reports. Funding allocations in the next HEIF round will be based on the relevant income generated during this cycle, as reflected in our annual Higher Education Business and Community Interaction Surveys (HEBCIS).
- (iv) The Business Development and Research Offices are now co-located in Hatcham House, effectively serving as a 'one stop shop' for academic staff. They are planning to rebrand their co-ordinated services as Research and Enterprise.

Resolved:

- (i) To congratulate Ms Julie Taylor on leading the development of an excellent HEIF 5 institutional strategy which has been formally accepted by HEFCE with no requirement for any changes.

9 PROPOSAL TO ESTABLISH A NEW UNIT IN PSYCHOLOGY: "INLAB"

Received:

a proposal to establish a Research Unit within the Department of Psychology: the International Laboratory for Interdisciplinary Investigations into Individual Differences in Learning (INLAB) (11-385)

Noted:

- (i) The proposed Unit will provide a strategically important focus for Psychology research, with some financial support from a Russian research grant.
- (ii) The Advisory Group includes members external to Goldsmiths, which will help to develop and consolidate valuable collaborations.

Resolved:

To approve the establishment of the unit with effect from 1 January 2012

10 PROPOSAL TO ESTABLISH A NEW UNIT IN MEDIA & COMMUNICATIONS: THE TOPOLOGY RESEARCH UNIT (TRU)

Received:

a proposal to establish a Topology Research Unit (TRU) within the Department of Media and Communications, with an associated request for a financial contribution to support a launch event (11-386)

Noted:

- (i) The proposed unit will facilitate interesting and important research in an emerging field of study with which several of Goldsmiths' departments already have intersecting expertise.
- (ii) The interdisciplinary membership of the proposed unit might easily be developed into a Research Centre rather than a Research Unit and this will be suggested to the Head of the Unit

Resolved:

- (i) To approve the establishment of the unit with effect from 1 November 2011
- (ii) To award the Topology Research Unit start up funding of £1,000

11 PROPOSAL TO ESTABLISH THE CENTRE OF THE BODY

(submitted for the meeting scheduled for 10 November, but in light of the cancellation of this meeting considered via email consultation with committee members)

Received:

a proposal to establish the Centre of the Body, hosted within the Department of Theatre and Performance and entailing collaboration and co-directorship with the Department of History (11-505)

Noted:

The proposed Centre of the Body represented a well organised and exciting initiative.

Recommended:

to approve the establishment of the Centre of the Body, co-directed by the Department of History and the Department of Theatre and Performance, with effect from January 2012

12 ALLOCATION OF REC FUNDS 2010/11

Received and noted:

a report of the allocation of REC funds in 2010/11 (11-387)

13 RESEARCH OPPORTUNITY HORIZON SCANNING

Received and noted:

a report of major research initiatives currently open for application (11-388)

14 LEAVE OF ABSENCE

Noted:

i the following periods of paid leave approved by Chair's action:

- (a) Dr. P. Kirwan, Dept of English and Comparative Literature (09.01.12 – 23.03.12)
- (b) Dr. B. Levitas, Dept of Theatre and Performance (09.01.12 – 23.03.12)
- (c) Prof. R. McDonald, Dept of English and Comparative Literature (01.01.12 – 01.05.12)
- (d) Dr. G. Popova, Dept of English and Comparative Literature (09.01.12 – 23.03.12)
- (e) Miss G. Saner, Dept of Theatre and Performance (26.09.11 – 09.01.12)
- (f) Dr. D. Tubridy, Dept of English and Comparative Literature (09.01.12 – 23.03.12)

ii. the following periods of unpaid leave approved by Chair's action:

- (a) Mr. K. Eshun, Dept of Visual Cultures (01.09.11 – 30.06.12)
- (b) Dr. A. Fisher, Dept of Visual Cultures (01.09.11 – 31.08.13)

Resolved:

iii. to approve the reports following leave of absence: (11-389)

- (a) Dr C. Blinder, Dept of English and Comparative Literature
- (b) Dr. R. Crownshaw, Dept of English and Comparative Literature
- (c) Dr. J. De Fockert, Dept of Psychology
- (d) Prof. C. Paechter, Dept of Educational Studies

15 MEETING

To note that the next meeting for 2011-12 will be held on:

Thursday, 2 February 2012 at 10.00 am in 110 DTHB

LA, November 2011